

## Data Sheet

<b>USAID Mission:</b>	Office of Private and Voluntary Cooperation
<b>Program Title:</b>	Local NGO Capacity Enhanced
<b>Pillar:</b>	Democracy, Conflict and Humanitarian Assistance
<b>Strategic Objective:</b>	963-002
<b>Status:</b>	Continuing
<b>Planned FY 2006 Obligation:</b>	\$16,495,000 DA
<b>Prior Year Unobligated:</b>	\$0
<b>Proposed FY 2007 Obligation:</b>	\$13,197,000 DA
<b>Year of Initial Obligation:</b>	2003
<b>Estimated Year of Final Obligation:</b>	2008

**Summary:** The objective of the program is to enhance local non-governmental organizations' (NGO) and local cooperatives' organizational capacities to deliver development services in selected countries. The Office of Private and Voluntary Cooperation (PVC) funding serves to identify best practices in organizational development that are then disseminated to USAID field missions and other offices that implement technical service delivery programs through local NGOs. By focusing on the organizational development aspects of service delivery in the field, the PVC office supports the efforts of much of the rest of the Agency by focusing on how best to ensure the sustainability, effectiveness and accountability of the local organizations providing services beyond the period of USAID investment. This program thus provides an essential complement to other more technically oriented "capacity building" activities throughout the Agency.

### **Inputs, Outputs, Activities:**

**FY 2006 Program:** Strengthen Civil Society (\$16,495,000 DA): The private voluntary organizations (PVOs) and cooperatives help strengthen the organizational capabilities of hundreds of local NGOs in a range of countries around the world. The purpose of USAID commitments under the Matching Grant, NGO Sector Strengthening, Cooperative Development, Capable Partners and Ocean Freight Programs is to strengthen local NGOs, cooperatives, and networks. These programs contribute to the identification of key organizational components (e.g., leadership, strategic planning, administration, customer responsiveness, financial management) of NGOs, cooperatives and networks of NGOs that require strengthening. The activities also identify relative priorities and emphases among these organizational components and relative resource amounts necessary to ensure the greatest possible level of sustainability at the least cost and the highest possible standard of service delivery. Linkages between cooperatives, NGOs and NGO networks are also made, wherever feasible, with local governments, private sector enterprises, and local media to ensure further sustainability. In FY 2006, the Capable Partners Program will provide workshops, technical assistance and "innovation grants" that focus on expanding public-private alliances. The program continues to provide broader organizational development assistance directly to NGOs and networks upon request from missions and other USAID operating units and will develop and disseminate information on organizational sustainability that will be available electronically to NGOs worldwide.

The Ocean Freight Reimbursement program provides small competitive grants to nearly 60 U.S. PVOs annually. Funds are used to reimburse the PVOs' costs to transport donated commodities, such as medical supplies, agricultural equipment, and building equipment, to support their programs overseas. The Denton program allows PVOs and private citizens to use space available on U.S. military cargo airplanes to transport humanitarian goods and equipment to countries in need. Approximately 50 PVOs implement this program. USAID manages the small grant program with Peace Corps for grass-roots community development activities. Funding for these small grants comes from mission contributions.

Primary cooperative agreement for technical assistance: A small competitive action research program is funding 18 activities by PVOs, cooperatives and Universities that will draw on experiences and lessons learned on a broad range of organizational development topics, such as the effectiveness of NGO networks in conflict-affected areas. Approximately 50 U.S. PVOs, universities and cooperatives implement these grant programs in cooperation with hundreds of local organizations.

**FY 2007 Program:** Strengthen Civil Society (\$13,197,000 DA): In FY 2007, grant funding will continue to be provided to PVOs and cooperatives to strengthen the organizational capabilities of local NGOs, NGO networks and cooperatives and to identify best practices in organizational development that can be disseminated throughout the Agency. Approximately 50 PVOs and cooperatives in cooperation with hundreds of local organizations will implement the grant programs.

Funding also will allow the continuation of workshops, technical assistance, and "innovation grants" to selected NGO networks worldwide through a technical assistance cooperative agreement. The skills focus will expand to public-private alliances. The Ocean Freight Reimbursement and Denton programs will continue to provide transportation for humanitarian and development commodities to approximately 50 U.S. PVOs annually. USAID expects the joint USAID and Peace Corps small grant program for grass-root community development activities to continue with mission contributions in FY 2007.

Principal contractors and grantees, major subs: To be determined

**Performance and Results:** FY 2005 was the second full year of implementation for the new grants and technical assistance programs funded under this objective. PVOs and cooperatives are working in over 30 countries worldwide with hundreds of local NGOs and Cooperatives. The PVOs are reporting a number of significant positive results:

Based on survey responses by 13 PVOs and nearly 300 of their NGO partners, the following has occurred:

- Fifty-one percent made at least one organizational development (OD) change as a result of an OD assessment.
- Forty-one percent showed improvement in at least one of three OD categories tracked by the PVC constructed index (internal relations, external relations, financial resources).
- Sixty-nine percent conducted at least two linkage activities, with other NGOs, NGO network, public or private organizations.
- Thirty percent showed improved delivery of services as a result of their OD strengthening.

Based upon 56 responses from the baseline target group of 65 NGOs for FY 2005 (against the 2004 baseline)

- Fifty improved OD based on one or more variables addressed in the annual survey.
- Twenty-three showed 40% or greater improvement over responses in 2004 across 20 OD variables.
- The average improvement in OD across 56 NGOs was 29%.
- The aggregated NGO responses indicated a 28% improvement over responses in 2004 in use of strategic planning in the decision making process, and a 44% improvement in the establishment of a clear division of responsibilities between Board and staff.
- Aggregate responses indicated a 43% improvement in use of public and/or constituent feedback to improve performance, a 52% improvement in forming partnerships with other NGOs to achieve program goals and a 39% improvement in use of advocacy to build support for programs with the community and government.

This data indicates the program is achieving its objective of enhancing the technical service delivery of local NGOs by strengthening their organizational development capacity.

## US Financing in Thousands of Dollars

Office of Private and Voluntary Cooperation

963-002 Local NGO Capacity Enhanced	DA
<b>Through September 30, 2004</b>	
Obligations	29,724
Expenditures	0
Unliquidated	29,724
<b>Fiscal Year 2005</b>	
Obligations	21,688
Expenditures	0
<b>Through September 30, 2005</b>	
Obligations	51,412
Expenditures	0
Unliquidated	51,412
<b>Prior Year Unobligated Funds</b>	
Obligations	0
<b>Planned Fiscal Year 2006 NOA</b>	
Obligations	16,495
<b>Total Planned Fiscal Year 2006</b>	
Obligations	16,495
<b>Proposed Fiscal Year 2007 NOA</b>	
Obligations	13,197
Future Obligations	0
Est. Total Cost	81,104